



Press Notice

Cajamar, November 3, 2009

Dear journalist,

Independência S.A. ("Independência") and Nova Carne Indústria de Alimentos Ltda. ("Nova Carne") (together "Companies"), both undergoing Judicial Reorganization, will hold a General Meeting of Creditors ("AGC" - *Assembléia Geral de Credores*), on November 5, 2009, at 10 a.m., in the Transamérica Hotel Convention Center ("Centro de Convenções do Hotel Transamérica"), at Avenida das Nações Unidas, 18.591, Santo Amaro, São Paulo/SP.

If you wish to attend, you should register for press accreditation **by 18 p.m. on November 4, 2009 (Wednesday)**, after which no more accreditations will be accepted. Only **one** journalist per publication will be accepted.

Only previously registered journalists be admitted to the AGC. Press credentials will be delivered at the location of the meeting between 8 a.m. and 10 p.m. on November 5, 2009, after which time entry to the AGC will be barred. All accredited journalists should also present press identification or a letter from the editor of the publication in the case of freelance journalists.

For accreditation purposes, the following information must be provided:

Name:
Publication:
RG (ID):
CPF (individual taxpayer's ID):

These details should be delivered by 18 p.m. on November 4, 2009 (Wednesday) to Mariele Previdi of Attuale Comunicação, by phone (55 11 4022-6824 / 55 11 9954-4626) or e-mail: mariele@attualecomunicacao.com.br.

As the AGC is a private and not a public event, the following are prohibited:

- Photographing and/or filming within the meeting location, either with cameras, camcorders or cell phones.
- Interviewing and/or recording interviews with creditors within the meeting location.

Failure to comply with these requirements will result in disqualification and consequent expulsion from the location.

Independência S.A. and Nova Carne Indústria de Alimentos Ltda.