



Barretos, November 12, 2010 –Minerva (BOVESPA: BEEF3; Bloomberg: BEEF3.BZ; Reuters: BEEF3.SA), one of the market leaders in Brazil in the production and sale of fresh beef, live cattle and byproducts, with operations also in the beef, pork and poultry processing segments, announces today its results for the third quarter of 2010 (3Q10). The financial and operating information herein is presented in BRGAAP and Brazilian real (R\$), except where stated otherwise.

3Q10 Highlights

ü Net Revenue in 3Q10 was a record R\$ 909.9 million, up 31.2% from 3Q09. Fresh beef exports in the quarter increased 10.4% from the same quarter of 2009. Minerva's market share in fresh beef exports was 19.1% in September 2010, up 4.1 p.p. from the same period in 2009. Minerva's operational efficiency gains were reflected by its average price, which was 6.1% higher than the industry average.

ü In the domestic market, Beef Division gross revenue grew by 36.6% from 3Q09. In the distribution operations (small and mid-sized retailers), fresh beef sales grew by 65% in the 960 cities covered by the Distribution Centers.

ü Two important trends were observed in the beef market: 1) the higher demand in the domestic market, with consumption remaining strong. In the export market, Brazil maintained solid volumes and holds an important position without competition, after Argentina's withdrawal from the market; 2) key factors for the increase in cattle prices: heated domestic and foreign beef markets, recomposition of cattle replacement costs, lower availability of feedlot cattle and the drought during the winter season.

ü Given the volume of its operations, Minerva manages commodity risks by hedging its exposure in the spot, forward and futures markets, seeking to mitigate the risks posed by price volatility and maximize margins.

ü The company's financial policy focuses on structuring operations that are aligned with our investment cycle and the maturation of our projects. As a result of this strategy, we carried out a R\$ 200 million debentures issue maturing in 2015. In the quarter, we concluded the operation that exchanged the notes maturing in 2017 for notes maturing in 2019, which totaled US\$ 125.7 million (face value), or 78.7% of the total volume of notes. With the conclusion of the transaction, the average debt term of the Company's debt is now approximately 7 years.

ü The company has been systematically reducing its cash conversion cycle by focusing on managing accounts related to working capital. Operational accounts registered yet another significant reduction in working capital requirements, despite the strong revenue growth, resulting in improvement in the cash conversion cycle of 17 days, from 45.5 days in 3Q09 to 27.8 days in 3Q10. Minerva ended the third quarter with a cash balance of R\$472.7 million. At the close of the quarter, around 93% of our gross debt was long-term and the net debt/EBITDA ratio fell to 4.23 times.

ü Ongoing improvements on the industrial and corporate fronts by automating processes and effectively managing products, human resources and costs. Currently in the implementation phase, the SAP system will generate important managerial information flows to help consolidate data in the corporate segment, conferring greater agility and security to the decision-making process.

ü The consolidation trend in the sector remains strong in both the domestic and international operations. This is healthy for the sector, since it will improve the efficiency of the companies due to greater scale and higher plant utilization rates, in the context of a formalized tax environment.

Message from Management

Minerva continues to reap the benefits of the industrial and commercial expansion model it put into place years ago, which has reaffirmed the focus on its strategic model and led to the expansion of its beef plants, to the ramp-up of the Food Service operations at Minerva Dawn Farms and to the expansion of its sales in the domestic market in the distribution segment, which already accounts for 52% of its sales in Brazil. The organic growth model adopted is corroborated by the positive actions and results, which focus on our core business and are structured with a view to the medium and long terms. Minerva's performance in the quarter set new records for revenue, cash generation and improvements in operational efficiency.

The company's strategic advantages include its flexibility to operate in the domestic and export markets, arbitraging them to obtain better margins and remain competitive in the regions where we operate. Using world-class risk management tools for commodities and value-added products, we hedge our exposure in the spot, forward and futures markets to mitigate the risks posed by price volatility.

In the domestic market, we focused on mid and small-sized retailers, given our broad coverage in the segment and the increase in wealth in the local economy, which has kept consumption strong in recent months. To maximize our sales and results, we focused on serving this market through our in-house sales team with support from the strategically located Distribution Centers.

In the international market, Brazil is well structured and focused, enjoying a very competitive position due to its efficient production of fresh beef at competitive costs, as well as the international distribution channels it has developed in recent years, in a market with virtually no competitors. With efforts to diversify geographically and open new markets and regional offices while drawing on our efficient distribution channels, which support our consistent growth in export revenue, Minerva holds 16% of the chilled beef market, while Brazil has a share of 8%. Minerva's leadership is clearly demonstrated by our expansion in Brazil's fresh beef export market in this third quarter, with our market share standing at 19.1% in September 2010, demonstrating the consistent and solid growth in our operations.

The company's financial policy is focused on structuring operations that are aligned with our investment cycle and the maturation of our projects. We carried out a debentures issuance in the local market and concluded an exchange of notes in the international market, with an adherence of 78.7%. The average maturity of the Company's debt is now approximately 7 years.

Minerva is a benchmark in the sector in terms of capacity utilization. In the third quarter, we reached installed capacity utilization of 70%, which generated economies of scale and, combined with our above-the-sector average prices and our differentiated management of the product mix, enabled the maintenance of consolidated gross margins at a healthy level and better operating results.

The priorities of our management are: operational strategy, financial policies, efficient working capital management, logistics adjusted to our operations, effective management of the balance between commodities and value-added products and excellence in risk management. Despite the higher revenue in the quarter, we reduced our working capital requirements and significantly improved the cash conversion cycle. We remain focused on deleveraging the company, combined with a policy of maintaining a conservative liquidity position and efficiently managing debt, seeking to reduce capital and lengthen our debt maturity profile.

Minerva is implementing a modern process-management and IT system. The decision to perform this upgrade seeks to streamline our information management processes by implementing improvements in the industrial and corporate areas, which includes automating processes and effectively managing costs, products and human resources. In the implementation phase, the SAP system will generate important managerial information flows to help consolidate data in the corporate segment, conferring greater agility and security to the decision-making process.

In the current scenario marked by industry consolidation, Minerva is closely monitoring the market for opportunities that make industrial, logistical and financial sense, with risks that are consistent with the return on investment.

Fernando Galletti de Queiroz, CEO

Table of Contents

Main Indicators.....	4
Industry Overview - Brazil.....	4
Export Market	4
Domestic Market.....	5
Minerva – Analysis of Results	6
Consolidated Gross Revenue	6
Beef Division	8
Other	10
Consolidated Net Revenue	10
Cost of Goods Sold	10
Gross Income	11
SG&A Expenses	11
EBITDA	12
EBIT (Operating Income).....	12
Financial Result	13
Net Income	13
Capital Structure.....	14
Working Capital Management.....	15
Return on Invested Capital	15
Investments.....	15
Subsequent Events	15
Security Issue and Exchange Operations	15
About Minerva.....	16
Income Statement (Annex 1)	17
Balance Sheet (Annex 2)	18
Cash Flow (Annex 3)	19

Key Indicators

Main Indicators (R\$ million)	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Head of Cattle Slaughtered (thousands)	393.8	372.9	5.6%	328.3	19.9%	1,480.8	1,125.3	31.6%
Sales Volume (thousand tons)	97.2	92.8	4.7%	81.7	19.0%	360.0	270.9	32.9%
Gross Revenue	953.6	920.2	3.6%	738.0	29.2%	3,376.7	2,554.5	32.2%
Domestic	326.7	265.2	23.2%	227.3	43.7%	1,106.0	822.5	34.5%
Export	626.9	655.0	-4.3%	510.7	22.7%	2,270.7	1,731.9	31.1%
Net Revenue	909.9	888.3	2.4%	693.4	31.2%	3,231.7	2,378.5	35.9%
EBITDA	60.9	61.9	-1.6%	51.8	17.7%	227.2	158.2	43.6%
EBITDA Margin	6.7%	7.0%	-0.3 p.p	7.5%	-0.8 p.p	7.0%	6.7%	0.4 p.p
Adjusted Net Income	19.8	(17.5)	-213.4%	5.9	n.a	(3.3)	(115.9)	-97.2%
Net Margin	2.2%	-2.0%	4.2p.p	0.9%	1.0 p.p	-0.1%	-4.9%	4.8p.p

(*) Last 12 months

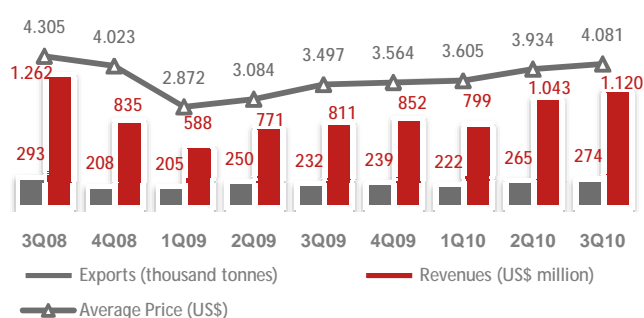
Brazil – Industry Overview

Export Market

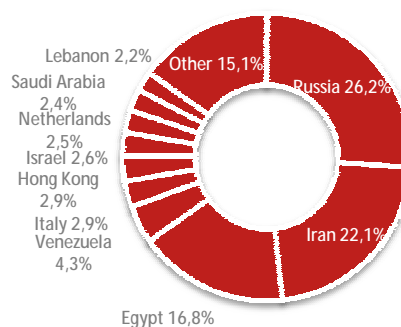
According to Brazil's Foreign Trade Secretariat (SECEX), Brazil's fresh beef exports in 3Q10 totaled 274,000 tonnes or US\$1.120 million, up 18% and 38% from the volume and revenue registered in 3Q09, respectively, as the following charts show. Russia remained the primary market for Brazilian exports in the period, accounting for 26.2% of exports in the quarter, followed by Iran (22.1%) and Egypt (16.8%).

Brazil is well positioned in the international market, where it has few competitors and is able to pass through price increases. The consolidation trend in the industry will further strengthen the operations in the export market, since the industry should become even more efficient.

Fresh Beef Revenue and Exports

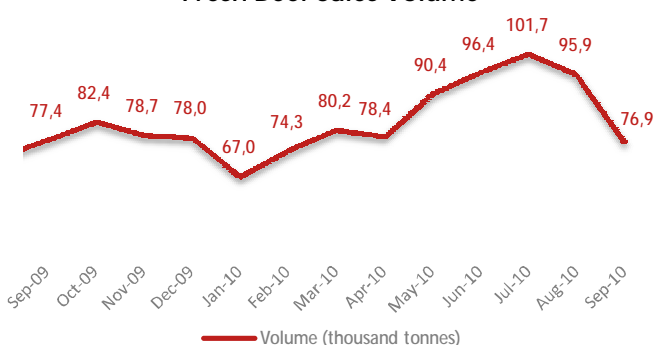


Destination of Brazilian Exports – 3Q10

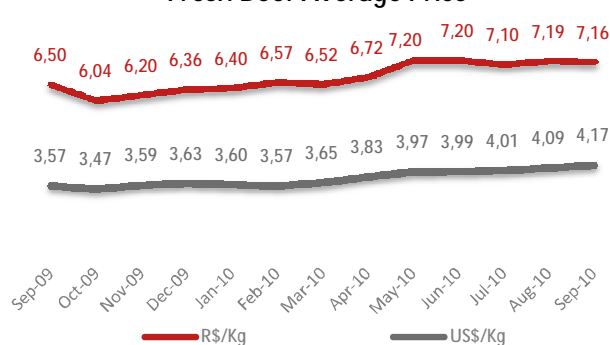


Source: SECEX

Fresh Beef Sales Volume



Fresh Beef Average Price

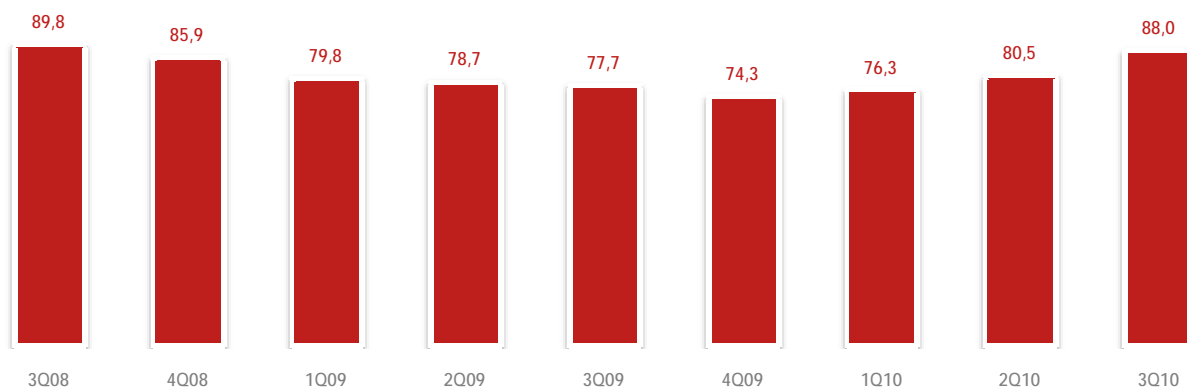


Source: SECEX



Domestic Market

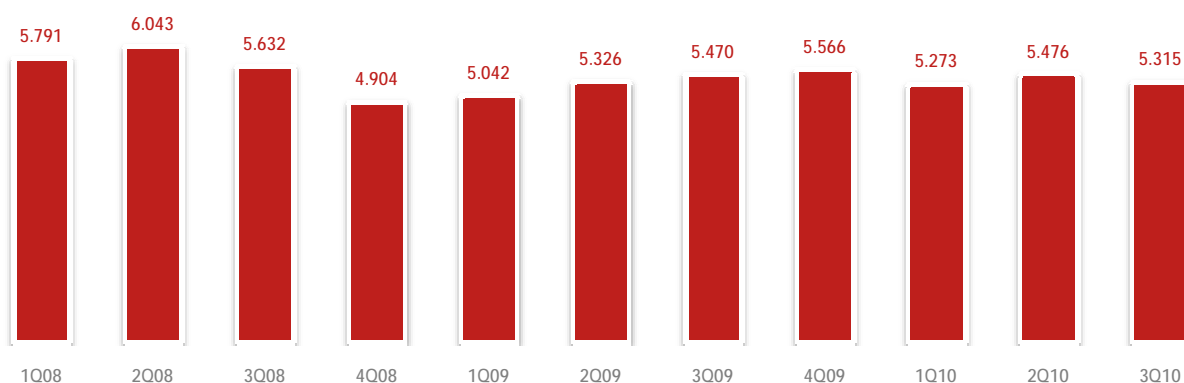
Finished Cattle – Average Price (R\$/@)
(@ ≈15kg)



Source: ESALQ – Spot Market

The average price of finished cattle in Brazil increased 13.2% in relation to 3Q09. The higher cattle prices in the period reflected the combination of higher cattle replacement costs, the lower availability of feedlot cattle and the drought during the winter season. This situation is creating supply -demand imbalances in the sector during the dry -season.

Brazil Slaughter Volume (thousand head of cattle)



Source: MAPA

Data from the Ministry of Agriculture, Livestock and Supply (MAPA) show that total slaughter volume in Brazil inspected by the Federal Inspection Service (SIF) grew by 0.8% from 1Q10.

Minerva – Analysis of Results

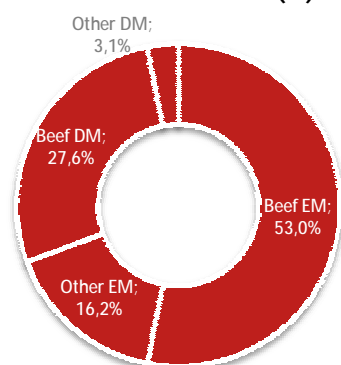
Consolidated Gross Revenue

R\$ Million	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Gross Revenue	953.6	920.2	3.6%	738.0	29.2%	3,376.7	2,554.5	32.2%
Domestic Market	326.7	265.2	23.2%	227.3	43.7%	1,106.0	822.5	34.5%
% Gross Revenue	34.3%	28.8%	5.4 p.p	30.8%	3.5 p.p	32.8%	32.2%	0.6 p.p
Beef Division – DM	278.8	228.5	22.0%	204.0	36.6%	945.2	736.0	28.4%
Other	47.9	36.7	30.5%	23.2	106.1%	160.8	86.6	85.7%
Export Market	626.9	655.0	-4.3%	510.7	22.7%	2,270.7	1,731.9	31.1%
% Gross Revenue	65.7%	71.2%	-5.4 p.p	69.2%	-3.5 p.p	67.2%	67.8%	-0.6 p.p
Beef Division – EM	417.0	434.2	-4.0%	390.9	6.7%	1,576.2	1,258.0	25.3%
Other	209.9	220.8	-5.0%	119.8	75.1%	694.5	474.0	46.5%

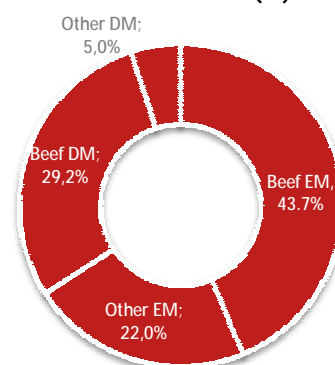
The Beef Division accounted for 73.0% of total sales in the quarter, led by the domestic market, which grew 36.6% in the period.

A key factor in this strong growth was the strategy based on the combination of effective management of the sales mix between commodities and value-added products, a highly diversified presence in export markets and well structured distribution channels.

Breakdown of Consolidated Gross Sales Revenue 3Q09 (%)



Breakdown of Consolidated Gross Sales Revenue 3Q10 (%)

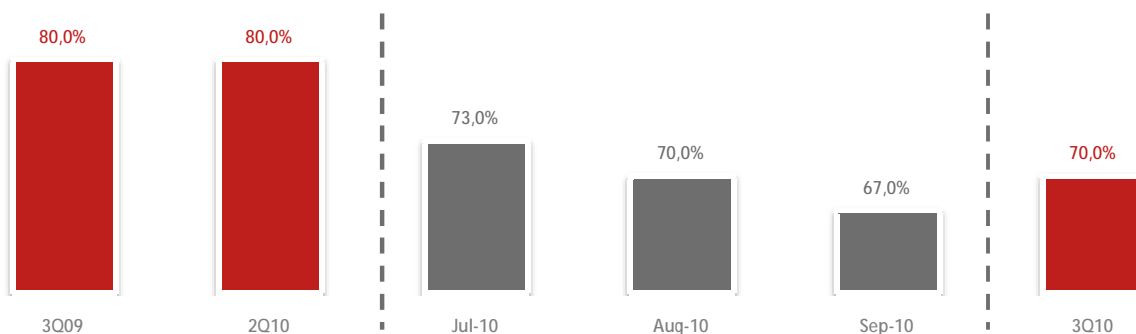


Source: Minerva

In 3Q10, sales in both the export and domestic markets continued to grow in relation to the same quarter a year ago. The policy to strengthen the focus on mid-sized and small retailers and improve service in this segment through our Distribution Centers has maximized our margins and increased our sales. Our efforts to diversify geographically, open regional offices in strategic locations and maintain efficient distribution channels supported our competitive advantages in the international market.

Our capacity utilization rate ended 3Q10 at 70%. In 3Q10, the new Rolim de Moura unit began operating with slaughter capacity of 1,500 heads per day. Since this unit is in the ramp-up phase, the company's capacity utilization rate remained stable at 70%. Our plants are characterized by high levels of operational flexibility, which allows them to take advantage of opportunities in the market.

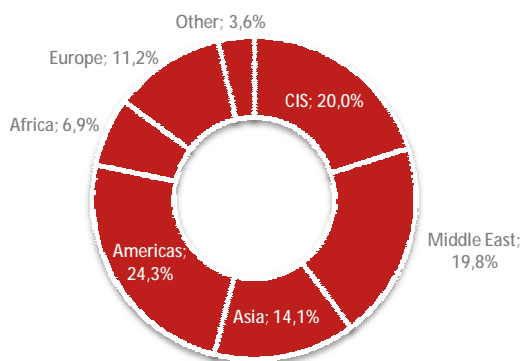
Capacity Utilization (%)



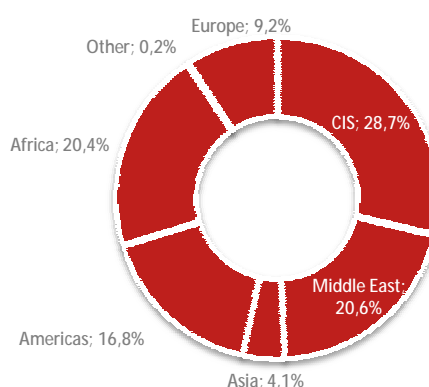
Source: Minerva

The charts below show the main destinations of Minerva's exports in 3Q10 compared with the same quarter of 2009. Our commercial strategy focuses on diversifying export markets and tapping new destinations to obtain better margins, a trend that can be observed in the annual comparison. In 3Q10, exports were driven by: (1) the recovery in demand in certain regions (CIS, Middle East and Africa); and (2) continued strong sales of customized products to countries in the Middle East.

Breakdown of Fresh Beef Exports – 3Q09 (R\$)



Breakdown of Fresh Beef Exports – 3Q10 (R\$)



Source: Minerva

Beef Division

The Beef Division's consolidated Gross Revenues grew 27% from September 2009 to R\$2,287.6 million in the quarter. Gross revenues from fresh beef sales to the domestic market grew 37% from September 2009, due to the strategy to expand the coverage of our sales channels with support from the Distribution Centers. Exports grew by 26.8%, led by demand from important markets, such as CIS, the Middle East and Africa.

Total Revenue (R\$ Million)	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Fresh Beef – EM	397.4	413.1	-3.71%	369.9	7.5%	1,490.1	1,175.2	26.8%
Processed Beef – EM	0.0	4.5	-101.4%	7.1	-100.9%	20.2	25.4	-20.5%
Other – EM	19.2	16.6	16.2%	13.9	39%	65.9	57.4	14.9%
Sub-Total – EM	416.6	434.2	-4.0%	390.9	6.7%	1,576.2	1,248.0	25.3%
Fresh Beef – DM	242.9	190.0	-0.2%	170.2	13.4%	797.5	627.0	36.5%
Processed Beef – DM	0.2	2.6	-93.9%	2.3	-92.9%	9.2	7.5	23.0%
Other – DM	35.8	35.8	-0.2%	31.5	13.4%	138.5	101.5	36.5%
Sub-Total – DM	278.8	228.5	22%	204.0	36.6%	945.2	736.0	28.4%
Total	695.4	662.7	5.0%	594.9	17.0%	2,521.4	1,993.9	26.5%

Volume (Thousand Tonnes)	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Fresh Beef – EM	52.6	53.4	-1.5%	47.6	10.4%	201.6	153.9	31.0%
Processed Beef – EM	0.0	0.5	-101.3%	0.8	-100.0%	1.9	2.5	-21.4%
Other – EM	4.3	3.1	37.8%	3.0	43.7%	13.2	11.2	18.2%
Sub-Total – EM	56.9	57.0	-93.4%	51.4	-92.9%	216.7	167.5	9.9%
Fresh Beef – DM	34.3	29.8	15.2%	25.9	32.3%	118.6	92.8	27.8%
Processed Beef – DM	0.0	0.3	-93.4%	0.3	-92.9%	1.1	1.0	9.9%
Other – DM	6.0	5.8	4.3%	4.1	46.1%	23.6	9.6	146.1%
Sub-Total – DM	40.3	35.8	12.6%	30.3	33.1%	143.3	103.4	38.6%
Total	97.2	92.8	4.7%	81.7	19.0%	360.0	270.9	32.9%

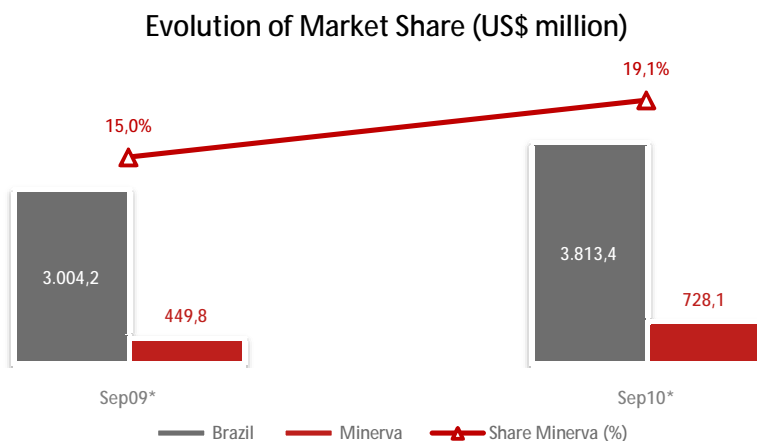
Average Price – EM (US\$/Kg)	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Fresh Beef – EM	4.33	4.32	0.1%	4.11	5.2%	4.11	3.58	14.7%
Processed Beef – EM	0.00	4.79	-100.0%	4.72	-100.0%	5.79	4.85	19.4%
Other – EM	2.56	2.96	-2.4%	2.44	-7.4%	2.78	2.41	-15.6%
Total	4.19	4.25	-1.4%	4.02	4.2%	4.04	3.52	14.8%
USD Average (source: BACEN)	1.75	1.79	-2.4%	1.89	-7.4%	1.80	2.13	-15.6%

Average Price – EM (R\$/Kg)	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Fresh Beef – EM	7.57	7.74	-2.3%	7.77	-2.6%	7.39	7.64	-3.2%
Processed Beef – EM	0.00	8.59	-100.0%	8.93	-100.0%	10.41	10.33	0.8%
Other – EM	4.47	5.30	-15.7%	4.62	-3.3%	5.00	5.14	-2.8%
Total	7.33	7.62	-3.7%	7.60	-3.6%	1,484.04	1,301.42	14.0%

Average Price – DM (R\$/Kg)	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Fresh Beef – DM	7.08	6.38	10.9%	6.57	7.8%	1.17	1.09	6.8%
Processed Beef – DM	8.49	9.13	-7.1%	8.50	-0.1%	8.66	7.74	12.0%
Other – DM	5.95	6.23	-4.4%	7.67	-22.4%	5.87	10.59	-44.5%
Total	6.91	6.38	8.4%	6.73	2.7%	6.60	7.12	-7.3%

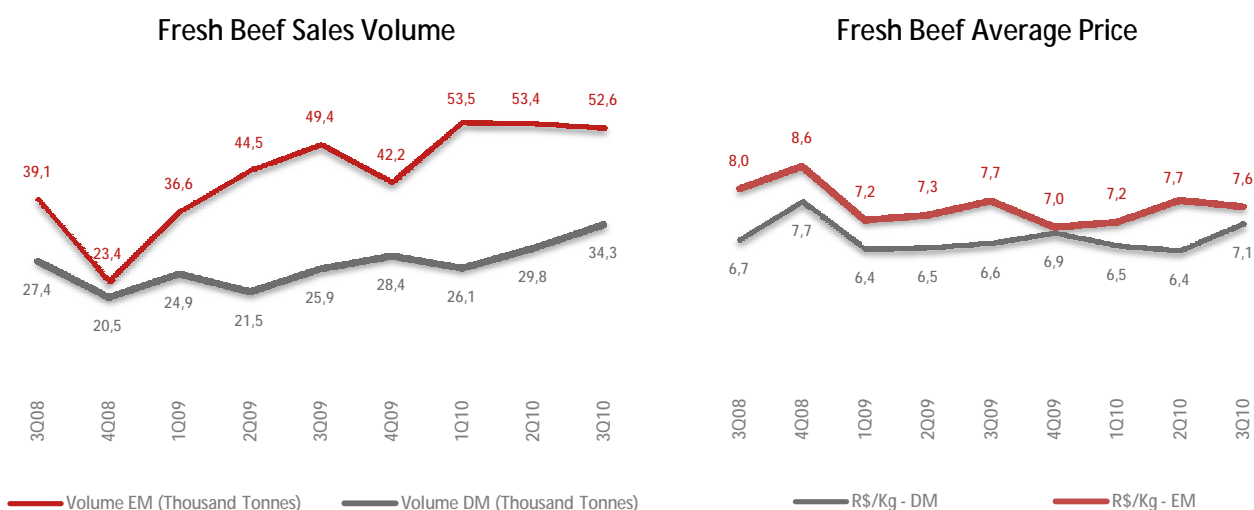
EM – Export Market, DM – Domestic Market

Our market share for fresh beef exports (US\$ FOB) increased to 19.1% in the last 12 months, up 4.1 p.p. from the same period in 2009, with revenues growing by 61.9%, according to SECEX. We believe the increase in market share and revenue was due to the consistency of our strategy adopted since 2007, the operational flexibility of our plants, which allows for greater customization of products to the needs of different regional markets, the well structured distribution channels and our efforts to diversify exports geographically.



Source: Secex e Minerva

According to SECEX, fresh beef export volume grew by 10.4% from 3Q09, with average prices in U.S. dollar rising 5.2%. Domestic fresh beef sales volume grew by 32.3% from 3Q09. This price difference was due to our higher exposure to more profitable markets, different managerial strategies for the product mix and adequate risk management.



Source: Minerva

Other

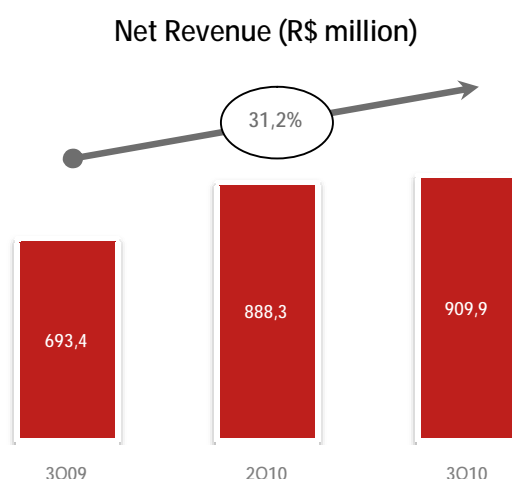
Revenues from the export market at the company's other divisions grew by 39% in relation to 3Q09. In the export market, the result was again strengthened by the Other segment. The operations at the Minerva Dawn Farms (MDF) cooked frozen plant are advancing in accordance with the expected ramp-up in capacity utilization and contributed to the performance of domestic and export sales in the period. The growth of 13.4% in the domestic market was due to the expansion plan for the distribution centers and the increase in overall wealth.

Consolidated Net Revenues

Net Revenues in 3Q10 increased 31.2% from the same quarter a year earlier to R\$909.9 million. The robust demand in the domestic market, the live cattle division and the growth in the export market, supported strong growth in Net Revenues.

R\$ Million	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Gross Revenue	953.6	920.2	3.6%	738.0	29.2%	3,376.7	2,554.5	32.2%
Sale Tax and Returns	(43.6)	(31.9)	36.7%	(44.6)	-2.3%	(145.0)	(176.0)	-17.6%
Net Revenue	909.9	888.3	2.4%	693.4	31.2%	3,231.7	2,378.5	35.9%

(*) Last 12 months



Source: Minerva

Cost of Goods Sold

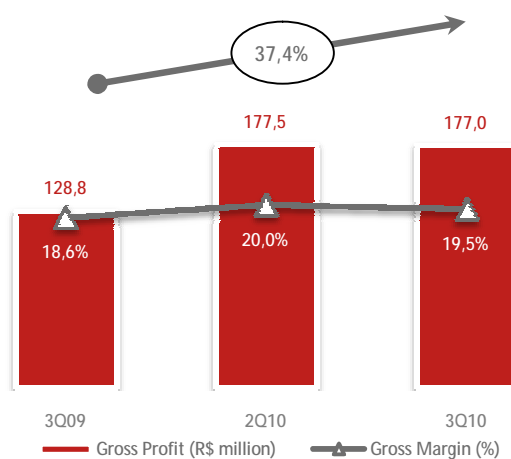
In 3Q10, Cost of Goods Sold was R\$732.9 million, corresponding to 80.5% of Net Revenues, versus 81.4% in 3Q09. The increase in the average cost of our main raw material during the harvest period was offset by the pass through to sales prices, the maturation of the investments made, the permanent focus on reducing operating costs and the excellence in risk management.

Gross Profit

R\$ Million	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Net Revenue	909.9	888.3	2.4%	693.3	31.2%	3,231.7	2,378.5	35.9%
Cost of Goods Sold	(732.9)	(710.8)	3.1%	(564.6)	29.8%	(2,612.6)	(1,958.2)	33.4%
% Net Revenue	80.5%	80%	0.5 p.p.	81.4%	-0.9 p.p.	80.8%	82.3%	-1.5 p.p.
Gross Profit	177.0	177.5	-0.3 p.p.	128.8	37.4%	619.2	420.2	47.4%
Gross Margin	19.5%	20%	-0.5 p.p.	18.6%	0.9 p.p.	19.2%	17.7%	1.5 p.p.

Gross profit was R\$177 million in the quarter, up 37.4% from 3Q09. In the last 12 months, gross profit totaled R\$619.2 million, a growth of 47.4%. Gross margin expanded by 0.9 p.p.

Gross Income and Gross Margin



Source: Minerva

SG&A Expenses

R\$ Million	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Selling Expenses	(106.6)	(101.3)	5.3%	(72.7)	46.7%	(365.3)	(237.6)	50%
% Net Revenue	11.7%	11.4%	0.3 p.p.	10.5%	1.2 p.p.	11.0%	10.0%	1.0 p.p.
G&A Expenses	(20.0)	(22.8)	-12.5 %	(15.3)	30 %	(78.1)	(62.3)	25.5 %
% Net Revenue	2.2%	2.6%	-0.4 p.p.	2.2%	0.0 p.p.	2.4%	2.6%	-0.2 p.p.
Other Operating Expenses	(2.1)	(4.1)	-49.1%	0.2	-1225.8%	(4.7)	(1.1)	337.9%
% Net Revenue	0.2%	0.5%	-0.2 p.p.	0.0%	0.3p.p.	0.1%	0.0%	0.1 p.p.

Selling Expenses

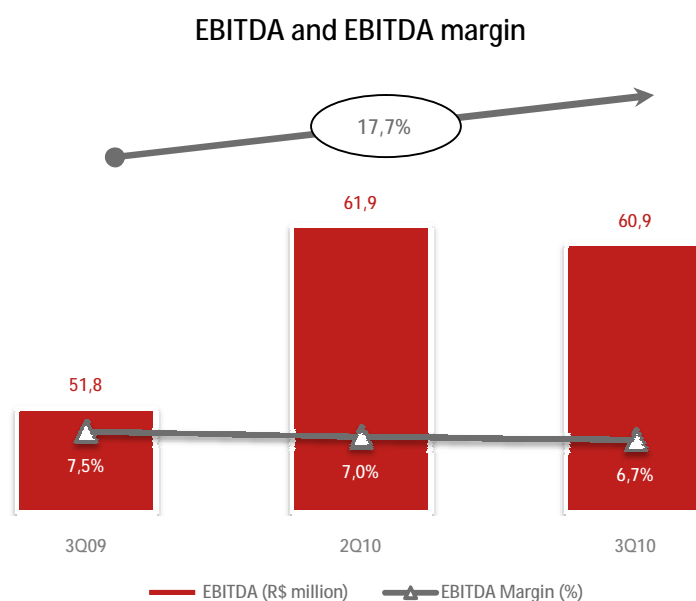
In 3Q10, selling expenses totaled R\$106.6 million, or 11.7% of net income.

General and Administrative Expenses

In 3Q10, G&A expenses corresponded to 2.2% of net sales revenue, remaining stable in relation to 3Q09.

EBITDA

EBITDA was R\$60.9 million in 3Q10, growing 17.7% from 3Q09.



Source: Minerva

R\$ Million	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Net (Loss) Income	19.8	(17.5)	-213.4%	5.9	233.6%	(3.3)	(115.9)	97.2%
(+) Deferred Income tax	5.3	0.0	n.a	2.8	n.a	3.5	(11.7)	-129,8%
(+) Financial income, net	23.1	66.6	-65.4%	32.2	-28.5%	179,7	246.9	-27.9%
(+) Depreciation and Amortization	12.7	12.9	-1.3%	10.8	17.7%	47.3	38.9	21.6%
EBITDA	60.9	61.9	-1.6%	51.8	17.7%	227.2	158.2	43.6%
EBITDA Margin	6.7%	7.0%	-0.3 p.p	7.5%	-0.8 p.p	7.0%	6.7%	0.4 p.p

EBIT (Operating Income)

EBIT, or operating income before financial expenses, was R\$48.2 million in 3Q10, increasing by 17.7% from 3Q09.

R\$ Million	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
EBITDA	60.9	61.9	-1.6%	51.8	17.7%	227.2	158.2	43.6%
Depreciation	(12.7)	(12.9)	-1.3%	(10.8)	17.7%	(47.3)	(38.9)	21.6%
EBIT	48.2	49.1	-1.7%	41.0	17.7%	179.9	119.3	50.8%
EBIT Margin	5.3%	5.5%	-0.2 p.p	5.9%	-0.6 p.p	5.6%	5.0%	0.5 p.p

Financial Result

We recorded a financial expense of R\$31.6 million in the quarter. Foreign exchange variation generated a non-cash gain of R\$37.5 million, reflecting the impact of currency devaluation on our dollar-denominated debt.

R\$ Million	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Financial Revenues	5.3	5.8	-9.2%	41.7	-87.4%	29.1	197.4	-85.3%
Financial Expenses	(28.3)	(72.4)	-60.9%	(74.0)	-61.7%	(208.8)	(444.4)	-53.0%
Financial Result	(23.1)	(66.6)	-65.4%	(32.3)	-28.6%	(179.7)	(247.0)	-27.2%
% Net Revenue	-2.5%	-7.5%	5.0p.p	-4.7%	2.1p.p	-5.6%	-10.4%	4.8 p.p

Net Income

We recorded Net Income of R\$16.6 million in the quarter, which resulted from the non-cash gain generated by the impact of foreign exchange variation on our dollar-denominated debt.

R\$ Million	3Q10	2Q10	Var. %	3Q09	Var. %	Sep10*	Sep09*	Var. %
Net (Loss) Income	19.8	(17.5)	-213,4%	5.9	-135.9%	(3.3)	(115.9)	-97.2%
Net Margin (%)	2.2%	-2.0%	4.2p.p	0.9%	1.3 p.p	-0.1%	-4.9%	4.8p.p

Capital Structure

In 3Q10, Minerva maintained its high cash balance and debt profile with maturities concentrated in the long term. The Company ended the quarter with cash and cash equivalents of R\$472.7 million.

R\$ Million	3Q10	2Q10	Var. %	3Q09	Var. %
Short Term Debt	101.4	182.1	-44.3%	417.0	-75.7%
% Short Term Debt	7.0%	12.6%	-5.6 p.p	34.0%	-27.0 p.p
Local Currency	31.2	69.8	-55.2%	89.5	-65.1%
Foreign Currency	70.2	112.3	-37.5%	327.5	-78.6%
Long Term Debt	1,339.9	1,260.8	6.3%	807.7	65.9 %
% Long Term Debt	93.0%	87.4%	5.6 p.p	66.0%	27.0 p.p
Local Currency	529.8	331.5	59.8%	249.9	112.0 %
Foreign Currency	810.1	929.3	-12.8%	557.8	45.2 %
Total Debt	1,441.3	1,442.9	0.1%	1,224.7	17.7%
Local Currency	561.0	401.3	39.8%	339.4	65.3%
Foreign Currency	880.3	1,041.6	-15.5%	885.3	-0.6%
Cash and Cash Equivalents	(472.7)	(505.0)	-6.4%	(407.3)	16.1%
Net Debt	968.6	937.9	3.3%	817.4	18.5%
Net Debt/EBITDA	4.23x	4.26x	0.0x	5.17x	-0.9x

	LOCAL CURRENCY		FOREIGN CURRENCY	
	3Q10	2Q10	3Q10	2Q10
3Q10	0	8,401	0	58,307
4Q10	4,357	12,193	35,826	14,631
1Q11	11,488	30,265	24,047	37,316
2Q11	5,771	18,568	0	2,002
3Q11	9,627	45,409	10,285	33,998
4Q11	8,442	119,228	6,471	131,748
2012	63,902	39,657	100,885	37,435
2013	205,304	19,566	19,428	4,908
2014	93,376	18,000	4,591	2,494
2015	87,994	17,793	2,266	0
2016	24,077	5,746	0	281,927
2017	13,580	2,835	265,324	0
2018	7,995	1,902	0	436,822
2019	7,493	59,613	411,143	0
2020	7,493	1,744	0	0
2021	7,334	0	0	0
2022	2,795	0	0	0
Total	561,030	401,307	880,264	1,041,589

On September 30th, 2010, 93% of the Company's debt was long-term and 61% of loans was denominated in foreign currencies. The net debt/EBITDA ratio in the last 12 months declined to 4.23x in 3Q10, from 5.17x in 3Q09, as a result of the higher cash generation in the quarter, and confirming our deleveraging process.

Working Capital Management

Despite the 31.2% revenues growth in the quarter, there was a decline in working capital requirements and significant improvement in the cash conversion cycle from 45.5 days in 3Q09 to 27.8 days in 3Q10.

In days	3Q10	2Q10	3Q09
(+) Receivables	13.6	18.7	30.5
(+) Inventories	37.3	34.8	40.0
(-) Suppliers	23.1	24.6	25.4
(=) Cash Cycle	27.8	28.8	45.5

Return on Invested Capital

Our ROIC has remained stable at around 12% per annum.

In % p.a.	3Q10	2Q10	3Q09
ROIC	12.0%	12.3%	11.7%

Investments

Investments in 3Q10 totaled R\$ 31.7 million and were allocated to (1) Post-operational adjustments at the Rolim Moura Unit; (2) Investments and general maintenance at the José Bonifácio Unit; (3) Adjustments at the Campina Verde Unit; (4) Conclusion of improvements at the Araguaína and Feedlot Unit; (5) Operational adjustments at the Barretos and Palmeiras de Goiás Units and conclusion of the Biodiesel Unit; (6) Expansions at the Goianésia Unit; (7) Investments in the Live Cattle division; (8) Construction of the Redenção Unit; (9) Installation of the Distribution Center at Araraquara.

Subsequent Events

Offer to Exchange Notes

On September 2nd, 2010, the Company's Board of Directors approved the launch of an Offer to Exchange Notes to substitute all and any Notes issued by the subsidiary Minerva Overseas Ltd. maturing in 2017 still in circulation for new Notes issued by the subsidiary Minerva Overseas II Ltd. (Issuer) maturing in 2019, with terms and conditions identical to the Notes issued in the international market on January 29th, 2010 (New Notes).

The total value of the offer reached US\$125.7 million (Face Value), or 78.7% of the outstanding amount. This Offer to Exchange Notes improved Minerva's debt maturity profile and allowed it to hold international securities that are potentially more liquid in the secondary market, a benefit that is also shared by our investors.

About Minerva S.A.

Minerva S.A. is one of the leading producers and sellers of beef, leather, live cattle exports and cattle byproducts in Brazil, and one of the country's three largest exporters in the industry in terms of gross sales revenues, exporting to some 100 countries. Minerva also processes beef, pork and poultry products for the Food Service segment. Minerva has daily slaughter capacity of 8,940 heads of cattle and beef deboning capacity of 1,730 tonnes, which is equivalent to approximately 10,900 heads. With a presence in the Brazilian states of São Paulo, Rondônia, Goiás, Tocantins, Mato Grosso do Sul and Minas Gerais, as well as in Paraguay, Minerva operates nine slaughter and deboning plants, one tannery and seven distribution centers. From September 2009 to September 2010, Minerva recorded net sales revenues of R\$3.2 billion, up 35.9% in relation to the previous year.

This release contains forward-looking statements concerning the business outlook, operating and financial estimates and prospects for Minerva's growth. These statements are merely projections and as such are based exclusively on management's expectations for the Company concerning the future of the business and its continuous access to capital finance its business plan. These forward-looking statements depend materially on changes in market conditions, government regulations, pressures from competitors, and the performance of the industry and the Brazilian economy, among other factors, as well as the risks mentioned in the disclosure documents filed by the Company, and as such are subject to change without prior notice. All mentions to sources herein were prepared by MINERVA S.A.

ANNEX 1 - CONSOLIDATED INCOME STATEMENT

	3Q10	2Q10	3Q09	3Q10 x 2Q10	3Q10 x 3Q09
Export Sales	326.706	265.192	227.278	23,2%	43,7%
Domestic Sales	626.860	655.017	510.710	-4,3%	22,7%
Gross Sales Revenues	953.566	920.209	737.988	3,6%	29,2%
Sales Taxes	(43.628)	(31.907)	(44.635)	36,7%	-2,3%
Net Sales Revenues	909.938	888.302	693.353	2,4%	31,2%
Cost of Goods Sold	(732.949)	(710.843)	(564.581)	3,1%	29,8%
Gross Profit	176.989	177.459	128.772	-0,3%	37,4%
Selling Expenses	(106.623)	(101.255)	(72.683)	5,3%	46,7%
General and Administrative Expenses	(19.969)	(22.831)	(15.323)	-12,5%	30,3%
Financial Income (Expenses), net	(23.057)	(66.555)	(32.249)	-60,4%	-18,3%
Other Operating Revenues (Expenses)	(2.094)	(4.113)	186	-49,1%	-1225,8%
Operating Revenue (Expenses)	(151.743)	(194.754)	(120.069)	-20,4%	29,1%
Operating Income	25.246	(17.295)	8.703	-227,0%	152,4%
Profit Before Income Tax	25.246	(17.295)	8.703	-227,0%	152,4%
Corporate Taxation - Current	(5.324)	0	(2.788)	n.a.	91,0%
Corporate Taxation - Deferred	0	0	0	n.a.	0,0%
Minority Interest	(77)	(204)	34	-62,3%	-326,5%
Net Income	19.845	(17.499)	5.949	-194,6%	178,4%
EBITDA	60.927	61.928	51.781	-1,6%	17,7%
EBITDA Margin	6,7%	7,0%	7,5%	-4,0%	-0,8 p.p

ANNEX 2 - CONSOLIDATED BALANCE SHEET

ASSETS	3Q10	2Q10	3Q09
Current Assets			
Cash and Cash Equivalents	472.728	504.966	407.269
Trade Accounts Receivable from Customers	137.904	184.106	235.209
Inventories	304.046	274.690	250.995
Taxes Recoverable	344.276	356.936	274.170
Other Receivables	42.669	33.958	14.924
Total Current Assets	1.301.623	1.354.656	1.182.567
Non-current Assets			
Related Parties	22.111	14.979	23.550
Taxes Recoverable	68.608	38.628	99.472
Other Credits	31.454	14.832	3.835
Judicial Deposits	12.859	12.571	3.627
Long-term Assets	135.032	81.010	130.484
Fixed Assets	845.390	825.123	724.746
Intangibles	15.692	15.751	15.866
Fixed Assets	861.082	840.874	740.612
Total non-current Assets	996.114	921.884	871.096
Total Assets	2.297.737	2.276.540	2.053.663
LIABILITIES	3Q10	2Q10	3Q09
Current liabilities			
Loans and Financing	101.401	182.070	416.958
Trade Accounts Payable to Suppliers	188.354	194.318	159.091
Payroll and Tax Payable	47.185	38.942	48.892
Other Liabilities	20.427	12.607	6.311
Advances for clients	0	0	0
Total do passivo circulante	357.367	427.937	631.252
Non-current Liabilities			
Long Term Liabilities			
Loans and Financing	1.339.893	1.260.825	807.743
Deferred Taxes	27.241	27.621	28.380
Payroll and Tax Payable	47.469	47.029	29.969
Provision for contingencies	24.245	24.138	22.807
Related Parties	0	0	3.094
Other Liabilities	2.479	2.290	0
Total non-current Liabilities	1.441.327	1.361.903	891.993
Minority Equity	2.505	2.563	662
Capital Stock	251.635	251.635	242.591
Treasury Stock	(7.887)	(1.589)	0
Capital Reserves	184.472	184.439	300.253
Revaluation Reserves	91.485	92.222	94.813
Balance sheet conversion adjustments	(5.712)	(4.149)	(2.413)
Profits Reserve	7	0	38.428
Retained Earnings	(17.462)	(38.421)	(143.916)
Shareholders' Equity	496.538	484.137	529.756
Total Liabilities and Shareholders' Equity	2.297.737	2.276.540	2.053.663

ANNEX 3 – CONSOLIDATED CASH FLOW STATEMENT

Cash Flow	3Q10	2Q10
Net Income (Loss)	(20.809)	(40.654)
Adjustments to reconcile net income (loss) and cash from operating activities:		
Depreciation and Amortization	37.651	24.950
Goodwill	-	-
Gains on fixed asset disposals	(141)	(54)
Increase in deferred taxes - temporary differences	-	-
Decrease in deferred tax liabilities - revaluation of assets	(1.139)	(759)
Equity accounting	-	-
Financial charges	94.314	58.562
Foreign Exchange Variation - Not Realized	(46.453)	11.231
Contingency allowances	3.284	3.177
Receivable from customers	60.778	14.576
Inventories	(33.900)	(4.544)
Taxes recoverable	(69.768)	(52.448)
Accounts Receivables - Related Parties	(313)	4.340
Sundry credits	(46.885)	(21.552)
Trade accounts payable	(7.845)	(1.881)
Labor and tax obligations	25.876	17.193
Deposits in Court	(3.389)	3.805
Accounts Payable	12.644	(3.101)
Net Cash Flow from operating activities	3.905	13.859
Net Cash Flow from operating activities		
Intangible	(68)	-
Additions to investments	(116.664)	(159)
Net Cash Used in Investment Activities	(116.732)	(84.937)
Net Cash From Financing Activities		
Loan repayments	(690.294)	(436.660)
Interest accrued	(98.316)	(436.660)
New Loans	958.670	(65.485)
Net Cash From Financing Activities	170.060	149.729
Related to Shareholders		
Variation in minority interest	1.883	1.941
Balance Sheet conversion adjustment	(4.265)	1.941
Minority Interest variation	-	(6.591)
Minority Interest depreciation	(6.132)	(1.475)
Paid up Capital	0	2.233
Net Cash Flow from shareholder related activities	(8.514)	3.907
Net cash / cash equivalent Decrease	48.719	80.957
Cash and Cash equivalents		
Beginning of Period	424.009	424.009
End of Period	472.728	424.009
Net cash / cash equivalent Decrease	48.719	80.957