

**MINERVA S.A.**

*Publicly-Held Company*

CNPJ No. 67.620.377/0001-14

NIRE 35.300.344.022 – CVM No. 02093-1

**Minutes of the Board of Directors' Meeting  
held on November 04<sup>th</sup>, 2021**

- 1. Data, Time and Place:** Held on November 4<sup>th</sup>, 2021, at 09:00 a.m., at the Company's office, located in the city of São Paulo, State of São Paulo, at Rua Leopoldo Couto de Magalhães Júnior, 758, 8<sup>th</sup> floor, suite 82, Zip Code 04542-000.
- 2. Presiding:** Ibar Vilela de Queiroz - Chairman; Frederico Alcântara de Queiroz - Secretary.
- 3. Call notice:** The call was sent pursuant to Article 18, § 2 of the Company's Bylaws.
- 4. Attendance:** All members of the Company's Board of Directors were present, being part of the members in person at the local of the meeting and other members participating in the meeting through remote devices, as allowed by Article 18, §1<sup>o</sup>, of the Company's Bylaws.
- 5. Agenda:** The members of the Company's Board of Directors met to examine, discuss and resolve on the following agenda: **5.1.** Approval of the Company's Financial Statements related to the third quarter of 2021; and, **5.2.** Authorization for Minerva's Officers to perform all the necessary acts to implement the previous resolution.
- 6. Resolutions:** After discussing the matters on the agenda, the members of the Company's Board of Directors present, without restrictions or reservations, unanimously resolved and approved the following:

**6.1.** Approval of the Company's Financial Statements related to the third quarter of 2021.

**6.2.** To authorize the Company's Officers to perform all the acts necessary to carry out the previous resolutions.

**7. Closure and Drawing up of the Minutes:** There being no further business to discuss, the Chairman offered the floor to anyone who intended to speak, and as no one did, the meeting was adjourned for the time necessary to draw up these minutes, which were read, approved and signed by all the members attending the meeting. **Place and Date:** São Paulo, November 4th, 2021. **Presiding:** Ibar Vilela de Queiroz, Chairman; Frederico Alcântara de Queiroz, Secretary. **Attending Board Members:** Ibar Vilela de Queiroz, Frederico Alcântara de Queiroz, Norberto Lanzara Giangrande Junior, Alexandre Lahoz Mendonça de Barros, Sérgio Carvalho Mandin Fonseca, Gabriel Jaramillo Sanint, José Luiz Rêgo Glaser, Abdulaziz Saleh A. Alrebdi, Baker Abdulrahman A. Almohana, Mohammed Mansour A. Almousa.

**Declaration:** This is a free English translation of the original minutes drawn up in the Company's Book of the Minutes of the Board of Directors' Meeting n° 14, pages 141 through 143.

São Paulo, November 4th, 2021.

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**Ibar Vilela de Queiroz**  
Chairman

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**Frederico Alcântara de Queiroz**  
Secretary