

SPRINGS GLOBAL PARTICIPAÇÕES S.A.
CNPJ/MF nº 07.718.269/0001-57 - NIRE 3130002243-9
A PUBLICLY HELD COMPANY

Minutes of the 66th Meeting of the Board of Directors of Springs Global Participações S.A., held on November 9, 2016, drawn up in the form of a summary.

1. **Date and time:** On November 9, 2016, at 11:00 am, at the office of Springs Global Participações S.A. (“Company”), located at Av. Paulista, nº 1.754 – 2^a. Sobreloja, in the city of São Paulo, State of São Paulo.
2. **Attendance:** Present members of the Board of Directors: João Gustavo Rebello de Paula, Chairman; Josué Christiano Gomes da Silva; Daniel Platt Tredwell; Pedro Henrique Chermont de Miranda; Pedro Hermes da Fonseca Rudge; Jorge Kalache Filho; Ricardo dos Santos Junior; and João Batista da Cunha Bomfim, noting, therefore, the existence of quorum for establishment and approval.
3. **Chair:** **Chairman:** Mr. Josué Christiano Gomes da Silva
Secretary: João Batista da Cunha Bomfim.
4. **Resolutions:** All members of the Board of Directors attending the meeting approved by unanimous vote and without any objections the intermediary Financial Statements for the third quarter ended on September 30, 2016.
5. The Board members João Gustavo Rebello de Paula and Daniel Platt Tredwell attended this meeting via conference call, according to the provisions of 2nd Paragraph of Article 20 of the Company’s bylaws.
6. **Closing:** Nothing further to discuss, these minutes were written and then read, approved and signed by the members of the Chair and by all the members of the Board of Directors of the Company in attendance.

São Paulo-SP, November 9, 2016.

Signatures: Josué Christiano Gomes da Silva, Chairman of the Meeting; and João Batista da Cunha Bomfim, Secretary. Directors in attendance: João Gustavo Rebello de Paula, Presidente; Josué Christiano Gomes da Silva; Daniel Platt Tredwell; Pedro Henrique Chermont de Miranda; Pedro Hermes da Fonseca Rudge; Jorge Kalache Filho; Ricardo dos Santos Júnior; and João Batista da Cunha Bomfim.

This is a free English translation of the original minutes drawn up in the Company’s records.