

MINERVA S.A.
Publicly-Held Company
CNPJ No. 67.620.377/0001-14
NIRE 35.300.344.022 – CVM No. 02093-1

**Minutes of the Board of Directors Meeting
held on September 15, 2021**

- 1. Date, Time and Venue:** Held on September 15, 2021, at 10 a.m, at the Company's office, located in the city of São Paulo, State of São Paulo, at Rua Leopoldo Couto de Magalhães Júnior, No. 758, 8th floor, suite 82, ZIP Code 04542-000.
- 2. Board:** Ibar Vilela de Queiroz - Chairman; Frederico Alcântara de Queiroz – Secretary.
- 3. Call:** Call made under paragraph 2 of Article 18, of the Bylaws.
- 4. Attendance:** All the members of the Board of Directors of the Company attended the meeting, being part of the members attending at the meeting place and part attending remotely, as permitted by Article 18, paragraph 1, of the Company's Bylaws.
- 5. Agenda:** The members of the Company's Board of Directors met to examine, discuss and resolve on the following agenda: **5.1.** Approve the amendment and restatement of the articles of association of the subsidiary of the Company, Mycarbon3 Ltda. ("Mycarbon3"); and **5.2.** Approve the authorization for the Officers to perform all the acts necessary to carry out the previous resolution.
- 6. Resolutions:** After examining and discussing the matters on the agenda, the members of the Company's Board of Directors in attendance, unanimously, resolved the following:
 - 6.1** Approve the amendment and restatement of Mycarbon3's articles of association, under the draft filed at the Company's head office.

6.1.1 Record that, among other issues, the amendment and restatement of Mycarbon3's articles of association aim to reflect the increase of the capital stock as a result of the assignment of rights to Minerva and change of the company's representation to grant powers of attorney to third parties so that the granting of power of attorney by the Company to third parties will occur upon signature of two managers of the Company acting together.

6.2 Approve the authorization for the Officers to perform all the acts necessary to carry out the previous resolution.

7. Closure and Draw up of the Minutes: There being no further matters to be discussed, the Chairman offered the floor to anyone who would like to take it and, as no other statements was made, the meeting was adjourned for the time necessary to draw up these minutes, which, when the session was reopened, was read, approved and signed by all those in attendance. The minutes will be drawn up in summary form, provided in Article 130, First Paragraph of the Corporate Law. **Place and Date:** São Paulo, September 15th, 2021. **Presiding:** Ibar Vilela de Queiroz, Chairman; Frederico Alcântara de Queirzo, Secretary. **Attending Board Members:** Ibar Vilela de Queiroz, Frederico Alcântara de Queiroz, Norberto Lanzara Giangrande Junior, Alexandre Lahoz Mendonça de Barros, Gabriel Jaramillo Sanint, Sérgio Carvalho Mandim Fonseca, José Luiz Rêgo Glaser, Abdulaziz Saleh Al-Rebdi, Bakr Almuhanha e Mohammed Mansour A. Almousa.

Declaration: This is a free English translation of the original minutes drawn up in the Company's Book of the Minutes of the Board of Directors' Meeting n^o 14, pages 125 through 126.

São Paulo, September 15, 2021.

Board:

Ibar Vilela de Queiroz
Chairman

Frederico Alcântara de Queiroz
Secretary